



rbh
royal bafokeng holdings



rooted in heritage,
igniting tomorrow

our profile

Who we are

Royal Bafokeng Holdings (RBH) is a 100% Black community-owned investment company entrusted with a unique mandate of protecting and growing the wealth of the Royal Bafokeng Nation (RBN).

Through prudent management of an investment portfolio, we apply an inter-generational outlook to provide a dividend income and portfolio capital appreciation to our sole shareholder, the Royal Bafokeng Nation Development Trust (RBNDT). RBH actively manages a portfolio with a net asset value of R49 billion (as at December 2023). The diverse portfolio consists of listed and unlisted assets in a range of geographies and sectors, including telecoms, pharmaceuticals, infrastructure, property, financial services, resources, and industrials.

What differentiates RBH

RBH has a unique mandate – to grow and protect the wealth of the RBN. We prioritise long-term investments and a resilient portfolio as fundamental principles for intergenerational wealth creation. This strategic approach is evident in our diversified, growth-oriented investment portfolio, aimed at safeguarding and enhancing our capital base over time.

We do this by preserving and growing the wealth of the Bafokeng people and delivering a predictable and sustainable dividend that enables the RBNDT to support the socio-economic development for the benefit of Morafe and those who live on RBN land. Our ability to realise our inter-generational investment mandate is realised through successfully investing in financial and social capital. As at December 2023 RBH's NAV was R49 billion.

RBH actively collaborates with its fellow entities within the RBN, synergising efforts to contribute meaningfully to the Nation's overarching vision. While RBH's focus remains steadfast on our mandate, we recognise that our success is interwoven with the collective prosperity of the RBN. This collaborative and introspective approach ensures that we align our strategies with the evolving needs and aspirations of the RBN, fostering a dynamic and mutually beneficial partnership.

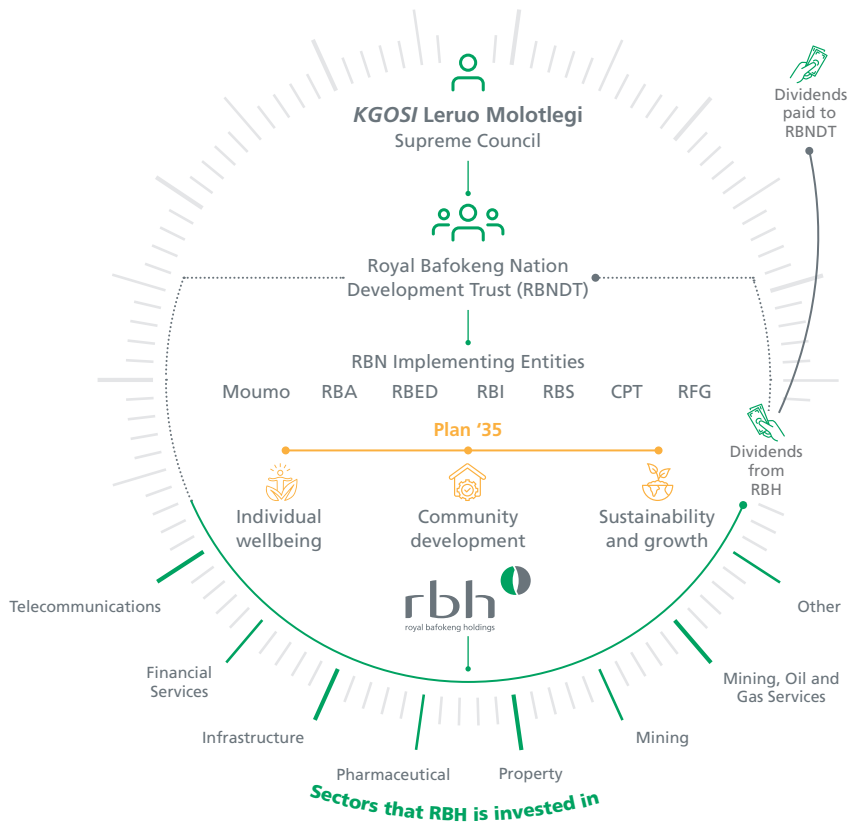
Our mandate

RBH operates within a dual mandate

- To safeguard the long-term financial independence of the RBN.
- To generate sufficient income to enable our shareholder to meet social and infrastructural needs of the RBN

Our value drivers

We operate ethically and execute with integrity. We embrace and drive positive change. Trust (Boitshepegi) and Respect (Tlotlo) are central to (RBR) our relationships.



Our story

- 1834**
 Under the leadership of *KGOSI* Mokgatle, the Bafokeng people pooled their resources to buy land. Using the missionaries that lived among them as proxies, they bought title deeds to the land they had been farming for over 400 years. Land was bought communally and owned accordingly.
- 1924**
 Platinum discovery: The tenacity and forward thinking of the Bafokeng was rewarded a few decades later when part of the Merensky Reef, containing the world's largest deposit of platinum group minerals, was discovered on Bafokeng land.
- 1990**
 The RBN trade equitable royalties for the right to mine, entering a royalty agreement with Impala Platinum, which gives the company permission to conduct its mining activities on Bafokeng land in exchange for decent returns for the Nation.

2002

Royal Bafokeng Resources (RBR) established to safeguard and manage its mineral resources.

2004

RBN's Supreme Council resolves to establish the RBN DT.

Royal Bafokeng Finance (RBF) established to manage the Nation's wealth.

2005

RBN donates all its commercial assets to RBN DT.

First investment in a non-mining entity.

2006

RBH was established through the merger of Royal Bafokeng Finance and Royal Bafokeng Resources.

2013 to date

RBH executes its adopted Strategic Asset Allocation with the aim of further diversifying the investment portfolio.

Strategic outlook

Our diversification strategy has resulted in exposure to assets which enhance the quality of our portfolio and create sustainable value. Our reflective approach to portfolio management and focus on enhancing the resilience of our portfolio stands us in good stead in uncertain times.

Our investment strategy

Our well-defined and value-creating investment strategy presents a compelling value proposition. Over the 18 years since our establishment, we have built a robust investment portfolio and consistently delivered predictable dividends to our shareholder, including special dividends following the historic unbundling of our mining sector assets in 2021 and 2022.

Our investment philosophy is anchored by four pillars:



Protecting and growing the wealth of the RBN: We strategically invest in assets that have potential capital growth and reliable cash flows.



A diversified portfolio as risk mitigation: Our commitment to risk management is reflected in a diversified portfolio spanning various sectors and geographies.

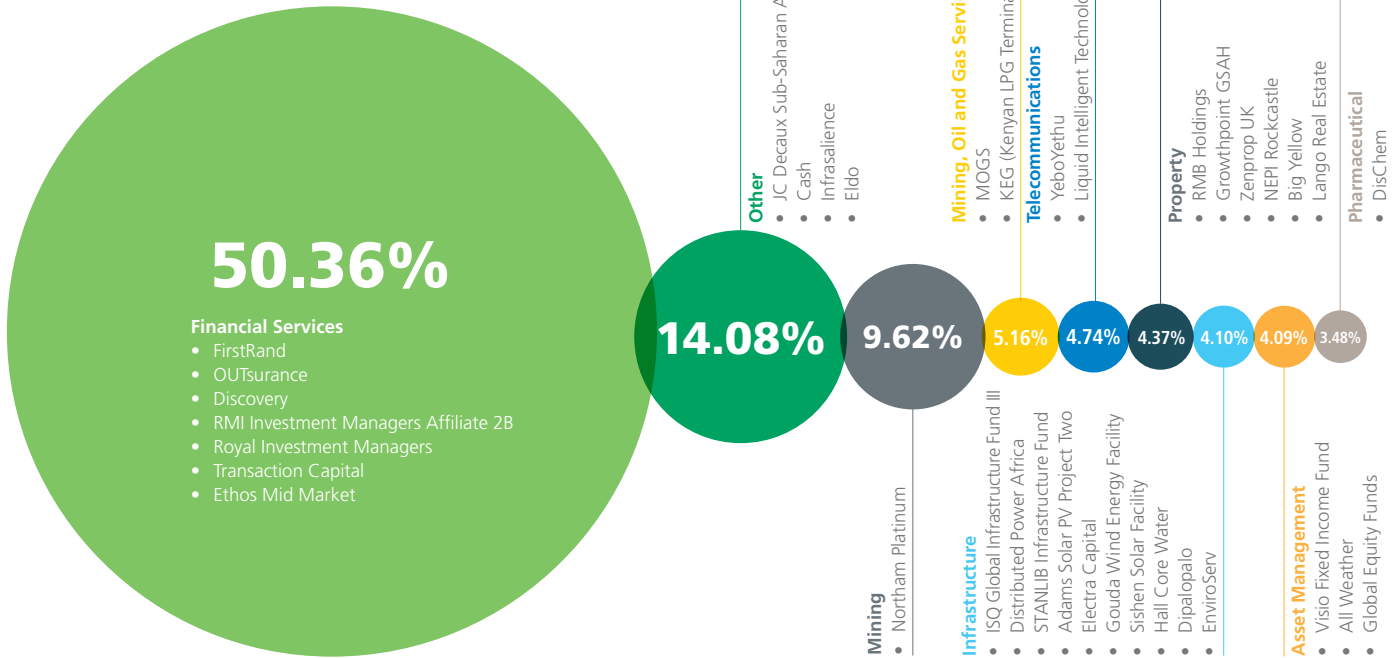


Driving value: We take substantial equity stakes, empowering us to exert influence and drive value within our investee companies.



Realising value: Maximising returns is at the forefront of our strategy, achieved through diligent exploration of optimum exit strategies.

Our portfolio and sector breakdown



2023 value creation highlights

FINANCIAL PERFORMANCE

R49 billion

Net Asset Value
(2022: R46 billion)

R728 million

Dividend paid to shareholder
(2022: R849 million)

R8.5 billion

Total dividend paid to
shareholder since 2006
(2022: R7.8 billion)

SOCIAL PERFORMANCE

B-BBEE
Level 1
contributor

**Enterprise and supplier
development**

84 RBN SMMEs
98% are **100%** Black owned
2% are **51+** Black owned
30% are **100%** Black women owned

Skills development

14 students awarded bursaries
45 unemployed youth certified competent for learnerships
5 CA trainees graduated since programme inception

Artisan training programme

50 learners recruited for first cohort
26 females and **24** males
Across **5** engineering trades: Electrical, Fitting, Diesel
Mechanic, Boiler Maker, Instrument Mechanic

Social projects arising from the 2021 platinum transaction:



Artisan training
programme



Enterprise and supplier
development



Renewable energy
project



Integrated water
solution

Our social impact approach

Since our establishment in 2006, RBH has contributed R8.5 billion to the RBDNT through dividends. These funds have been directed to our shareholder to contribute towards social initiatives, including the construction of schools, roads, health facilities and the provision of various other social services in the RBN.

While our core mandate is rooted in strategic investments to grow and protect the wealth of the RBN, we actively contribute to the development imperatives of both the Nation and broader South African society. We strive to make a meaningful contribution to broad-based transformation, inclusive development and sustainability. This includes payment of an annual dividend and taxes, procurement of local goods and services, empowerment of youth through skills development and active participation in social investment programmes. We achieve this in collaboration with a range of strategic partners, including RBN implementation entities, our investee companies as well as civil society, supporting strategic multi-year projects and contributing to sustainable socio-economic development.

RBH is a B-BBEE Level 1 contributor.

Physical address

Royal Bafokeng Holdings
37 High Street, Block C, 2nd Floor
Melrose Arch
Johannesburg, 2076
South Africa

Postal address

PO Box 55669
Northlands
Johannesburg, 2116
South Africa

Group company secretary

Buyi Mlangeni
buyi@bafokengholdings.com

Public officer

Tinyiko Sihlangu
tinyiko@bafokengholdings.com

Group manager: stakeholder relations

Lesego Lebuso
lesego@bafokengholdings.com